



July 25, 2025

Company name: NAC CO., LTD.
Name of representative: Kan Yoshimura, President and
Chief Executive Officer
(Securities code: 9788; TSE Prime
Market)
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**Notice Concerning Completion of Payment for Disposal of Treasury Shares
as Restricted Stock Compensation**

NAC CO., LTD. (the “Company”) hereby announces that, with respect to the disposal of treasury stock as restricted stock compensation which was resolved at a meeting of the Board of Directors held on June 27, 2025, the payment procedures were completed today as described below. For details, please refer to the “Notice Regarding Disposal of Treasury Shares as Restricted Stock Compensation” announced on June 27, 2025.

1. Outline of the disposal

(1) Due date of payment	July 25, 2025
(2) Type and number of shares to be disposed of	75,139 shares of common stock of the Company
(3) Disposal price	554 yen per share
(4) Total disposition price	41,627,006 yen
(5) Disposal recipients	5 Directors of the Company (excluding Outside Directors): 54,113 shares 11 Employees of the Company (Executive Officers and General Managers): 21,026 shares
(6) Other	Regarding the Disposal of Treasury Shares, the Company has submitted a securities notification in accordance with the Financial Instruments and Exchange Act.

Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.