



May 15, 2026

Company name: NAC CO., LTD.
Name of representative: Kan Yoshimura, President and Chief Executive Officer
(Securities code: 9788; TSE Prime Market)
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Notice Regarding Acquisition of Treasury Shares and Purchase of Treasury Shares through the Off-Auction Own Share Repurchase Trading System (ToSTNeT-3)

The Company hereby announces that its Board of Directors resolved at a meeting held on May 15, 2026 to acquire its own shares and determine the specific method of acquisition, pursuant to the provisions of Article 156 of the Companies Act, as applied by replacing the relevant terms pursuant to Article 165, Paragraph 3 of the same Act.

1. Reason for the Acquisition of Treasury Shares

The Company expects that improving capital efficiency will enhance its corporate value.

The Company will consider the optimal use of the treasury shares acquired through this repurchase to enhance corporate value, including their use for M&A, employee restricted stock (RS) compensation plans, and the cancellation of treasury shares.

2. Method for the Acquisition

The Company will place a purchase order for its own shares through the Tokyo Stock Exchange's Off-Auction Own Share Repurchase Trading System (ToSTNeT-3) at 8:45 a.m. on May 18, 2026, at the closing price of JPY 512 on May 15, 2026, without any changes to other trading systems or trading hours. Such purchase order will be effective only for the relevant trading session.

3. Details of the Acquisition

(1) Class of shares to be acquired	Common shares of the Company
(2) Total number of shares to be acquired	Up to 1,600,000 shares (3.80% of total issued shares excluding treasury shares)
(3) Total acquisition cost	Up to JPY 820,000,000
(4) Announcement of results	The results of the acquisition will be announced after the completion of the transaction at 8:45 a.m. on May 18, 2026.

(Reference) Status of Treasury Shares as of March 31, 2026

Total issued shares excluding treasury shares	42,096,473 shares
Number of treasury shares	4,517,027 shares

Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.